



# COMMUNITY PLANNING & CAPACITY BUILDING RECOVERY SUPPORT FUNCTION

## BULLETIN - August, 2017

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Happy summer and welcome to our quarterly bulletin! The bulletin provides updates on existing activities, as well as introduces new programs and events of the Community Planning and Capacity Building (CPCB) Recovery Support Function (RSF) and its partners. If you are new to CPCB check out our brief overview at: [https://www.fema.gov/media-library-data/1466705670641-82c846c9cfe2db88a70bf2475d5785bf/RSF\\_CPCB\\_41416.pdf](https://www.fema.gov/media-library-data/1466705670641-82c846c9cfe2db88a70bf2475d5785bf/RSF_CPCB_41416.pdf)

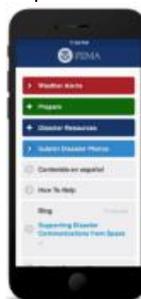
CPCB partners are encouraged to submit articles that further the mission of helping local efforts to plan and manage disaster recovery and resilience. Please send your successes and events to: [CPCB-RSF@fema.dhs.gov](mailto:CPCB-RSF@fema.dhs.gov)

-Matt Campbell, CPCB RSF National Coordinator



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## Events, Dates & Deadlines

[IEDC Webinar Series Through September 2017](#)

[HUD's Environmental Review Training 8/29-8/30](#)

[Flood Plain Management Annual Conference 9/5-9/8](#)

[APA's Policy and Advocacy Conference 9/24-9/26](#)

[EMI's L0674 Basic Interagency Logistics Training 10/30-11/3](#)

# Quarterly Big Idea: Knowledge Leading to Resiliency

## Translating Research into Resiliency Action, Natural Hazards Workshop 2017

In the last edition, we drew your attention to ideas discussed about women and resiliency at the United Nations (UN) Conference in Japan. In this edition we discuss moving knowledge to action, a concept discussed at this year's Natural Hazards Research and Applications Workshop.

This year the Natural Hazards and Applications Workshop took place in Broomfield, Colorado. [Ray Bonilla](#), Senior Director of Kaiser Permanente, opened up the conference and spoke about ways to ignite action within our community. He acknowledged how there is a paradox because there is so much useful research that is done but the research is not always being applied in a way that is driving action and strengthening resiliency.

Ray's presentation spoke of five themes of why resiliency research is not evolving as quickly as we want and five solutions to those issues. The solutions he proposes are examples of actions that worked for Kaiser Permanente when supporting a community in Oakland, California.

The five issues and solutions are the following:

- Issue:** The research does not resonate with practitioners. It lacks relevance or is difficult to apply. The research often feel overwhelming.

**Solution:** Practitioners should try to experience it first-hand. Build resiliency with your community, not for your community.
- Issue:** Resiliency is not a priority: Lack of aligned priorities between governments, businesses, etc. There is a not a static term for resiliency and not a shared knowledge. The definition of resiliency is constantly changing and means different things for different organizations.

**Solution:** Align your mission with resiliency so that it becomes a priority. By aligning your mission with resiliency, other organizations can have a greater understanding on what your organization is trying to accomplish and why resiliency is important.
- Issue:** Attention is more focused on immediate issues.

**Solution:** Connect resiliency to longer term community priorities. Ray gave an example of how one community created the "Oakland Thrives Leadership Group" which involved a diverse group of stakeholders who created a shared resilient vision for the community and was dedicated to work on resiliency issues.
- Issue:** Not perceived as a "must have". Resiliency can feel too expensive, too big, too complicated.

**Solution:** Break it down into bite sized chunks. Ray explains how in Oakland they broke their issues into five goal areas, which included Health, Education, Wealth, Housing, and Safety. The community then created five working groups to work on those five goal areas.
- Issue:** Misunderstanding the benefits, returns, and incentives of resiliency.

**Solution:** Make goals more measurable. Create short-term and long-term indicators to chart progress overtime. It is very important that these indicators are created with community involvement.

Ray's presentation is important because it outlines practical actions we can use to make sure resilience research is applied more effectively. Integrating the academic and practitioner world into real world efforts, as well as keeping up with recent research is important to help build resiliency. [Click here for more information on the Natural Hazards Workshop.](#)

To turn ideas into action it is important that there is a space for a diverse group of stakeholders to meet to collaborate. CPCB RSF provides one forum for practitioners of community based planning and resiliency building.

## HQ's Successful Partnership Meeting

Andrew O'Neil, CPCB HQ

On Tuesday, May 23<sup>rd</sup>, the Community Planning Capacity Building Recovery Support Function (CPCB RSF) convened its partners in Washington DC. The partnerships afternoon was held during the annual CPCB Regional Coordinators Work Shop, providing a unique opportunity for regional staff to interact directly with national partners. This meeting allowed some of our newer partners to learn more about the mission of CPCB and to better understand the scope and breadth of our operations. The afternoon was split into two sessions; Federal partners, and non-Federal partners.

This allowed for a more focused discussion with each group and also highlighted CPCB's facilitation role in coordinating seemingly disparate organizations. CPCB was able to accomplish two goals; reintroduce our partners and have them provide pertinent updates to the group, and provide a venue to discuss operationalizing national partnerships during field efforts.



It is encouraging to see such a collection of departments and agencies, non-profits, professional organizations, philanthropy, and FEMA programs working together to proactively solve such complex problems. I want to extend a personal thank you for making the event such a success.

Some of the key takeaways include:

- Agreement to convene national CPCB partners at early stages of CPCB disaster deployments
- Need to establish ongoing forums for convening non-federal CPCB partners during steady state.
- Clarify the method and expectation for partner engagement with CPCB.

- Continue educational outreach to partners (partner trainings etc.).
- Use CPCB quarterly bulletin to provide more updates on partner organizations.

Attendees Included:

Federal	Non-Federal
Environmental Protection Agency	National Community Reinvestment Coalition
U.S. Department of Agriculture	Council of Foundations
National Oceanic and Atmospheric Administration	International City/Council Management Association
Department of Transportation	Partnership for Public Service
Census	National Voluntary Organizations Active in Disasters
Department of the Interior	American Institute of Architects
U.S. Army Corps of Engineers / Silver Jackets	American Planning Association
Office of Infrastructure Protection within the Department of Homeland Security	National Association of Development Organizations
FEMA – Mitigation, National Integration Center, External Affairs, Faith-Based, Voluntary Agency Liaison, Individual and Community Preparedness Division	

## Denham Springs Community Meeting: How Community Engagement Assists Recovery

Justin McBride, CPCB

On June 15, 2017, 324 Denham Spring residents and stakeholders were invited to a recovery planning open house where they had the unique opportunity to express their own vision for their community's future as it recovers. Their ideas will be incorporated into the town's plan for long-term recovery from last year's August flooding disaster.

People were encouraged to visit several stations that represented different recovery areas: Housing, Infrastructure, Planning, Health and Human Services, Natural and Cultural Resources, Economic. Each station had topic boards showing ideas already collected in previous committee and community meetings and asked the community members to support or provide additional input or ideas. Business leaders and community members on subcommittees were at the stations to answer questions throughout the event.

Although this community was hit hard, the environment for this open house was very positive. The community members were excited about the opportunity to provide feedback and were very hopeful the results of their efforts will help to build back stronger and more resilient.

For more information please visit [DenhamStrong.com](http://DenhamStrong.com) website or the Denham Strong Facebook page.

### Meeting Feedback:

"I Appreciate the opportunity to have our voices heard" many local citizens

"Devastation from the flooding has left Denham Springs undefeated, ready to plan for and build a better future [...] Whether it's more recreational opportunities for children and families, better housing options, improved transportation, attracting more businesses, building a better drainage system or other important options, this is everyone's chance to be heard and to have their personal visions included"  
Mayor of Denham Springs Gerard Landry

## The Value of Recovery Symposiums

Back in December of 2016, the Louisiana CPCB Recovery Support Function team, with help from the FEMA National Disaster Recovery Support cadre, helped produce the State of Louisiana Symposium on Recovery and Resilience in Lafayette, La. The symposium was attended by 215 individuals and eighteen parishes were represented. The goal of the event, from a FEMA perspective, was to support the state in their disaster recovery efforts by providing practical and inspirational information to local impacted community leaders, and by aiding their understanding of the recovery process. The State saw this event as its formal “kick-off” to their recovery efforts.

Symposiums are a vital to the recovery process because it creates a space where elected officials and community organizations can share problems, solutions, and learn from each other. The video below demonstrates how the LA Recovery and Resiliency Symposium was useful in convening thought leaders and creating an environment to learn from each other.



Video found at: <https://www.fema.gov/media-library/assets/videos/131034>

## A Look Back in History

### Greensburg, Kansas Tornado 10 year Anniversary

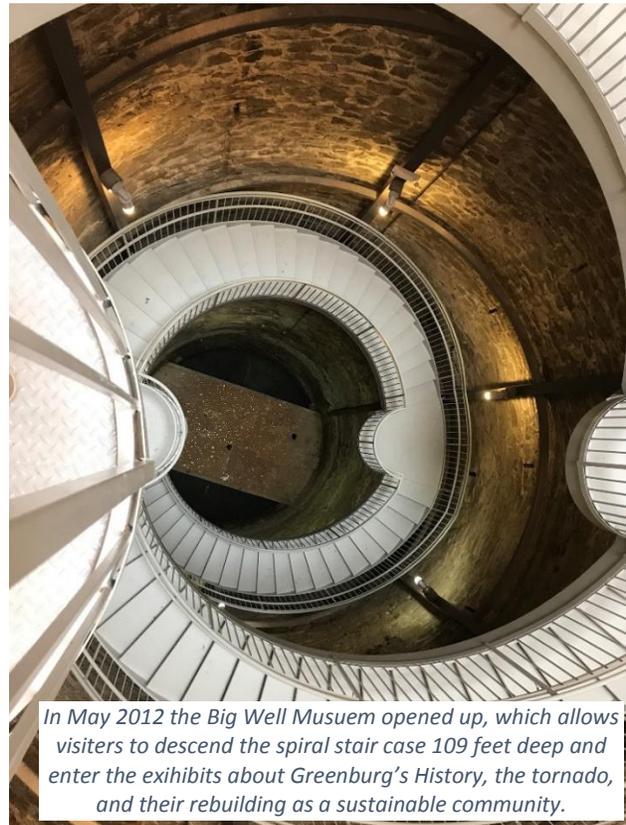
Steve Castaner, U.S Department of Commerce

Ten years ago on May 4 2007, an EF-5 tornado with winds over 200 mph destroyed 90% of Greensburg and took 12 lives. A storm so powerful it bounced a car off the third floor of the county courthouse and deposited a full-size pickup truck nearly a mile from where it was parked. Nearly every business was destroyed or severely damaged and 75% of the housing units were completely demolished. Faced with an overwhelming challenge of reimagining and rebuilding their entire community, residents convened in a series of small and community-wide events to explore their future. Very quickly, new and old leaders became excited about the opportunity to rebuild stronger and more sustainable than they were before the disaster.

FEMA mobilized a group that included experts in city management, community planning, citizen engagement, regional economic development and sustainable building that partnered with a community building organization to facilitate a visioning and recovery planning process. Together, these resources helped the community leverage additional federal agencies beyond FEMA, universities, state departments, non-profits, professional organizations and individual volunteers to develop the Greensburg Long-Term Recovery Plan. This was essential to build community consensus and a team of passionate leaders to carry effort for years to come.

The [Greensburg Long-Term Recovery Plan](#) helped provide a vision for how the community could rebuild. Forty-seven projects and initiatives were identified that would help the community move forward in a coordinated manner. Less than five years after the storm more than 80% of those projects and initiatives were completed. One of those projects, a Sustainable Master Plan became a springboard for very specific sustainability opportunities.

A decade later, Greensburg can now claim that it has the most LEED (Leadership in Energy and Environmental Design) buildings per capita in the United States and can run completely off wind energy. Solar panels, wind turbines, green roofs, rain gardens and other sustainable building practices dot the landscape and show the tremendous progress the people of Greensburg have made in ten short years.



*In May 2012 the Big Well Musuem opened up, which allows visitors to descend the spiral stair case 109 feet deep and enter the exhibits about Greensburg's History, the tornado, and their rebuilding as a sustainable community.*

## Disaster Operations Update

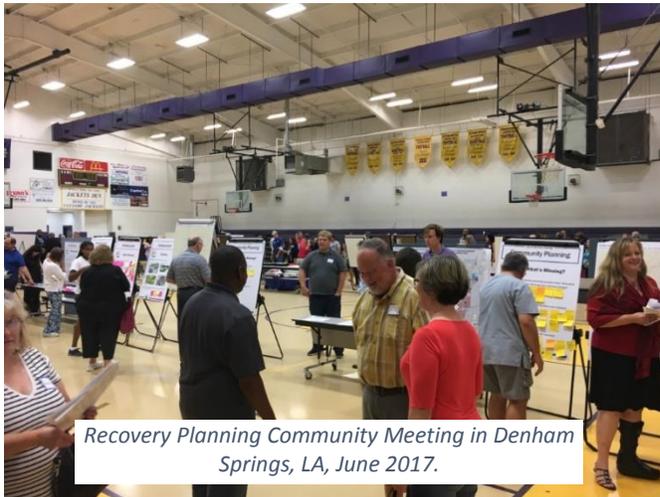
### **Louisiana Severe Storms and Flooding August (DR-4277), March (DR4263):**

[Jeremiah Christopher, CPCB HQ Staff](#)

In August 2016, a slow moving storm front dumped record amounts of rain across a wide swath of southern Louisiana triggering devastating floods in communities throughout the region. In the aftermath, the CPCB RSF, with FEMA as coordinating agency, worked with state leadership and CPCB RSF Federal and non-federal partners to conduct a community conditions assessment to identify the communities with the least capacity to address recovery planning that, at the same time, had suffered the most extensive flooding impacts. The CPCB RSF found that many communities in the impacted area would need varying degrees of targeted technical assistance

support from CPCB partners, as well as communities that would need FEMA Community Planning Technical Assistance (CPTA). FEMA collaboration with the state, identified the cities of Denham Springs and Baker, and Tangipahoa Parish for CPTA support. CPCB then began a process with those jurisdictions to aid them in creating their own long term recovery plans. Since April, FEMA CPTA teams, with support of CPCB partners, have been in the field helping these communities through the recovery planning process by supporting the identification of key stakeholders, the inclusive engagement of the community in the recovery planning process, and the development of a vision, goals and recovery projects that address post-disaster community recovery needs.

In Denham Springs, the first of the three communities to begin the formal recovery planning



*Recovery Planning Community Meeting in Denham Springs, LA, June 2017.*

process, the CPTA Team (led by Beth Otto) helped local stakeholders identify their community recovery needs and projects to address those needs. The Denham Springs CPTA team has assisted the community through two successful community open houses in which recovery goals and potential solutions were presented by the local steering committee and other local recovery stakeholders to the community at large for feedback. The Denham Springs recovery planning process is now focused on identifying recovery project details and resources.

The City of Baker and Tangipahoa Parish recovery planning processes are also underway, as community recovery needs are being identified by community stakeholders, and each community is preparing for their first open house events to take place in August. The two CPTA teams in Baker and Tangipahoa (led by Melissa Crane and Alan Nazzaro, respectively) are actively engaged in supporting their communities as they begin the recovery planning process. Finally, Pete Gozza, a CPCB-FEMA expert, is working with East Baton Rouge Parish and Livingston Parish to identify targeted technical assistance needs that CPCB partners could support.

State partners and other federal CPCB RSF partners are contributing to the recovery planning process by helping these communities clarify goals and formulate realistic solutions to address recovery needs. For instance, EPA recently presented a "Building Blocks" workshop about linking land use and water quality in Denham Springs, during which local stakeholders were engaged in discussion about measures that could be taken within the city to improve water quality and water flow. As another example of CPCB RSF support (led by CPCB Group Supervisor Sandra Bowling), the Louisiana Community Resilience Institute, supported by the Louisiana Office of Community Development and FEMA, and facilitated by Louisiana State University, will work with elected officials from six localities in the impacted region (including the City of Baker and Tangipahoa Parish) to help them better understand



*Denham Springs planning stakeholders participate in an EPA Building Blocks workshop.*

resilient design and planning processes, develop solutions and ideas tailored specifically to their community's recovery needs, and build recovery networks.

Throughout the recovery planning process, CPTA teams and federal and non-federal CPCB partners are continuing to identify resources to support the recovery process, and encouraging communities to consider resiliency in the planning process. A key component in recovery, these communities understand that recovery projects are not just about building back, but building back strategically and in a way that minimizes future loss should another disaster strike.

## **West Virginia Severe Storms, Flooding, Landslides, and Mudslides, DR-4273:**

[James Young, Interagency Coordination Lead](#)

Recovery efforts have been ongoing in West Virginia for over a year now, but plenty of work remains after the devastating floods of June 2016. Most of the initial recovery work culminated in the creation of the FEMA-WV-4273-DR Recovery Support Strategy (RSS). The RSS and several other pertinent documents were created for the state to provide a series of strategies and recovery options. The Interagency Recovery Coordination Team is now focused on the implementation of the strategies and



objectives outlined in the RSS and subsequent documents. James Young, the new Interagency Recovery Coordination (IRC) Lead at the West Virginia Recovery Office (WVRO), is working to explore current and potential opportunities to support our state partner's priorities.

The main recovery partners of the WVRO IRC are the West Virginia Department of Homeland Security and Emergency Management (DHSEM), West Virginia National Guard (WVNG) and the West Virginia Department of Commerce (WV DOC), specifically the Development Office. Collectively, there will be over \$150 million dollars in federal funding available to assist with flood recovery, with an emphasis on housing. IRC's goal is to provide support to ensure that funding is properly leveraged using all available FEMA and federal resources.

One of the bright spots out of the WV disaster was legislation to create a State Resiliency Office (SRO). Once fully established, the SRO will be the central resource for all economic and community resiliency planning and implementation efforts. IRC is providing direct support to stand up the office and will create a guide of nationwide best practices to support implementation. The SRO has the potential to reduce vulnerabilities for the state and to help better plan for and recover from future disasters.

IRC is also working closely with the WVNG to provide capacity building support to high impact/low capacity communities. Capacity was an issue before the flood, but the issue has been compounded by the urgency of recovery efforts. The goal is to work collectively to find funding to hire Local

Disaster Recovery Managers to serve the impacted communities, so that there is staff dedicated to long-term economic and community development. Ideally, these individuals could then tie into the WV SRO and serve as local coordinators for current and future disasters.

Positive momentum is building in West Virginia, and the IRC team is steadfast in its commitment to helping the state recover. Full recovery can take several years, but with the collaboration and commitment of our state partners, we are confident that brighter days are ahead for the flood affected communities.

## CPCB Activity Around the Regions



### **Region 2: Community Resilience Implementation and Strategic Enhancements (C-Rise) Local Assessment Tool**

Jon Halfon, CPCB Coordinator Region 2

Often following a disaster communities rush to develop community wide Recovery Plans but as the immediacy and memory of the disaster start to fade many communities struggle to enact their recovery plans. Political barriers in the community start to arise; for some residents there may be an unwillingness to confront future problems, or they might have concerns about private property rights, or perception of high costs might hinder Recovery Plan progress. As long-term recovery drags on perennial issues like attracting business and jobs, or stimulating housing development also start to dominate local concerns. However, with some foresight and tools like this, resilience can be effectively incorporated into a broad spectrum of community planning efforts and policies, allowing communities to avoid an “either/or” choice and truly build resilience into all their decision making.

Developed in conjunction with New York State and the Environmental Protection Agency, FEMA

Region 2 is nearing completion of the Community Resilience: Implementation and Strategic Enhancements (C-RISE) Local Assessment Tool. C-RISE helps communities approach hazards and risks comprehensively; and assess and refine their own laws and policies in a way that improves resilience and helps achieve desired community outcomes.

The C-RISE addresses two critical elements of building resilience: the “what”, identifying gaps in local policy and regulation; and the “how” to ensure that, once identified, resilience-enhancing measures can be successfully integrated into existing land use laws, building codes, planning policies etc.

C-RISE works by helping communities inventory their existing codes/policies, identify community specific local policy and land use strategies to implement, provides targeted resources, and walks the community through building an Action Agenda. This means that identified strategies can go from concept to implementation faster. In total C-RISE outlines over 130 tangible actions a community can take to build flood resilience and strengthen their community.

## Region 2 & 10: Place-based Resiliency Efforts

Jon Halfon, CPCB Coordinator Region 2

Tom Donnelly, CPCB Coordinator Region 10

The Community Planning and Capacity Building Coordinators from Regions II and X are developing new approaches to deliver federal support to local community planning and resilience efforts. Across our regions there are federal partners working with communities every day. This effort offers a unique avenue to incorporate resilience into all types of local decision making.

Region II for example has set up a regionally based working group with regional Housing and Urban Development (HUD) and Environmental Protection Agency (EPA) offices to explore opportunities across our diverse place-based efforts. The working group has begun conducting orientation meetings, identifying shared areas of concern, and potential means of additional community support. The Information sharing alone has considerable value. In addition to allowing the agencies to incorporate community resilience into all aspects of local planning it also allows them to avoid redundancies, learn from each other’s best practices, and enable federal staff to reduce confusion among communities and grantees. Region II will begin developing a database of regional federal community planning efforts with the goal of mapping the information to better target these efforts.



In Region X, FEMA is working with various federal partners through the Northwest Interagency Partnership for Sustainable Communities (NIPSC). This group has its origins and work relationships in the interagency working group between HUD, EPA and the Department of Transportation (DOT) dating back to 2009 with the Partnership for Sustainable Communities.

The goals and objectives of NIPSC are to:

- Provide outreach to regional, state, local, tribal entities and other stakeholders on smart growth, sustainability concepts, livability principles, and related programs;

- Provide feedback to national programs on regional perspectives; and
- Work with communities to implement projects by providing technical assistance, identifying resources, and removing barriers.

To accomplish this work, federal staff from the US Federal Transit Administration (FTA), Federal Highway Administration (FHWA), HUD, EPA, FEMA and other partners meet regularly to collaborate with communities and identify new opportunities for leveraging federal support. To date, the group has shared and compiled information in an Excel spreadsheet matrix developed to catalogue community grants & initiatives that have been initiated since 2009 by the three lead agencies of HUD, EPA and DOT. This information is listed by state, with detail provided by the type of grant and the local receiving agency, serving as a guide to and baseline to identify where federal agencies have been focusing their efforts in serving local agencies throughout Region X.

Another example of on-going efforts in Region 10 are the plans for an Interagency Agreement between EPA and FEMA to address flooding for a community in the City of Ashland, Oregon. The city of Ashland, Oregon was selected as one of two communities in the nation for a pilot project that seeks to integrate green infrastructure and low impact development (GI/LID) into Natural Hazard Mitigation Plans (NHMPs). This project is a between the EPA and FEMA that is being completed by the University of Oregon Community Service Center's Oregon Partnership for Disaster Resilience.

The goal of the project is to demonstrate how GI/LID can be institutionalized and adopted as action items in the Ashland National Hazard Mitigation Plan. By combining FEMA Pre-Disaster Mitigation Grant Funding with diverse local funding opportunities, Ashland could achieve GI/LID co-benefits of mitigating flood, wildfire, landslide, and other natural hazard risks while also improving water quality, climate mitigation, air quality, Endangered Species Act listed species habitat, community resilience, and overall quality of life. Further, the project seeks to develop a methodology and document lessons learned throughout its process such that GI/LID can be institutionalized in communities across Oregon and the nation.

In order to be successful, disaster resilience needs to be thought of, and addressed, at all stages of both pre- and post-disaster planning. By leveraging efforts such as these from other federal agencies, FEMA's regional offices are taking steps for the communities we serve have access to the necessary tools and focus of both FEMA and our federal partners in preparing for whatever challenges they face.

## **Region 7: CPCB Supports the Successful Joint FEMA-HUD Regional Housing Workshop**

De'An Bass, CPCB Coordinator Region 7

FEMA Region VII and Housing & Urban Development (HUD) hosted a first-of-its-kind housing workshop in June 2017. The workshop brought together 70 members from academia, non-profits, private sector, and city, county, state and federal government from Iowa, Kansas, Nebraska, Missouri, Oklahoma and Illinois to engage in strategic planning for all phases of housing recovery – short-term, intermediate and long-term. FEMA Region VII Community Planning Capacity Building (CPCB)



Coordinator supported the region's Recovery Division, Individual Assistance Branch, and HUD in developing and delivering the two-day workshop in Kansas City. Both the CPCB and Housing Recovery Support Functions (two of the six RSFs in the National Disaster Recovery Framework) benefit from this type of event that highlights the intersection of local planning and capacity with other aspects of disaster recovery.

During the short-term housing discussion, participants unanimously supported the establishment of state-led disaster housing task forces. Many also advocated for community-level disaster housing task forces, noting that existing structures may be adapted to a broader purpose. For example, some Community Organizations Active in Disaster (COADs) in Missouri that include local businesses as well as nonprofits and faith-based groups and address a broader range of issues. Experienced recovery professionals noted that creating a strong nexus between the community task force and the local government could strengthen local capacity significantly. This collaborative public-private structure would increase capacity through coordinated communications and outreach, education and engagement of partners, greater networking, increase in public-private partnerships, quicker assessment of needs and gaps, more effective fundraising, and pre- and post-disaster planning.

As the focus moved to interim housing solutions, the greater demand for local permitting and inspections received a lot of attention. The participants also noted that the restoration of wrap-around services and available employment are essential to keeping residents in their communities, which is of paramount interest to community leaders. Some participants mentioned the need for recovery-related memoranda of understanding and mutual aid agreements to help cover some post-disaster capacity gaps. In addition to addressing these capacity gaps, they proposed community-based planning to ensure that all stakeholders – individuals, families, business owners, faith-based and civic organizations, nonprofits, schools, local governments, and others – can recover more effectively by considering the others' needs and interests and coordinating their efforts in pursuit of common vision and goals.

A panel of housing recovery experts from the public and private sectors kicked off the long-term recovery discussions. They shared successes and lessons learned regarding affordable housing, resilient and sustainable development, wrap-around services and unmet needs. Significant challenges have included communication stove-pipes, "hard-to-house" populations, the funding gap for innovative and sustainable development, and the availability of building supplies and skilled labor post-disaster. Keys to overcoming these challenges have included coordination through the National Disaster Recovery Framework and state housing task forces, effective long-term case management, local engagement and community planning, looking at housing in the broader community recovery context, use of tax credits, public-private partnerships, and post-disaster adaptation of policies. After the panel and small group discussions, the participants reported a range of permanent housing solutions: rapid-rebuild and shelter-at-home models, mixed-income and mixed-use development, property/lot swaps, innovative zoning and non-traditional housing options, developer and landlord incentives, public-private development

partnerships, income waivers for affordable housing, local recovery fund management, and workforce development/recovery jobs programs among others. Again, they noted the need for government, community stakeholders and recovery partners to work together to maximize the local recovery.

The Region VII team looks forward to building upon this initial housing workshop and collaborating with the whole community of stakeholders to improve disaster recovery efforts region-wide and better prepare for catastrophic events.

## List of CPCB Regional Coordinators

Region	Name of CPCB Coordinator	Contact Information
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<b>REGION I (Boston)</b> 99 High St., 6 <sup>th</sup> Floor   Boston, MA 02110	Marisa Balmer Greg D'Ercole Donna Nelson	<a href="mailto:marisa.balmer.2@fema.dhs.gov">marisa.balmer.2@fema.dhs.gov</a> [c] 202-710-6269 <a href="mailto:gregory.dercole@fema.dhs.gov">gregory.dercole@fema.dhs.gov</a> [c] 202-809-3733 <a href="mailto:donna.nelson@fema.dhs.gov">donna.nelson@fema.dhs.gov</a> [c] 617-416-9270
<b>REGION II (New York)</b> One World Trade Center, 52 <sup>nd</sup> /53 <sup>rd</sup> Fl 285 Fulton St.   New York, NY 10007	Shannon McLachlan	<a href="mailto:mailto:shannon.mclachlan@fema.dhs.gov">mailto:shannon.mclachlan@fema.dhs.gov</a> [o] 347-551-3818
<b>REGION III (Philadelphia)</b> One Independence Mall, 6 <sup>th</sup> Floor 615 Chestnut St.   Philadelphia, PA 19106-4404	Michelle Diamond	<a href="mailto:michelle.diamond@fema.dhs.gov">michelle.diamond@fema.dhs.gov</a> [o] 215-931-5568
<b>REGION IV (Atlanta)</b> 3003 Chamblee-Tucker Rd   Atlanta, GA 30341	Jim Corcoran	<a href="mailto:james.corcoran@fema.dhs.gov">james.corcoran@fema.dhs.gov</a> [o] 770-220-5331
<b>REGION V (Chicago)</b> 536 S. Clark St.   Chicago, IL 60605	Kehla West	<a href="mailto:kehla.west@fema.dhs.gov">kehla.west@fema.dhs.gov</a> [c] 202-527-0251
<b>REGION VI (Denton)</b> Federal Regional Center 800 N. Loop 288   Denton, TX 76209-3698	Rick Martin	<a href="mailto:mailto:richard.martinjr@fema.dhs.gov">mailto:richard.martinjr@fema.dhs.gov</a> [c] 202-706-4943
<b>REGION VII (Kansas City)</b> 9221 Ward Parkway, Ste. 300   Kansas City, MO 64114	De'An Bass	<a href="mailto:de'an.bass@fema.dhs.gov">de'an.bass@fema.dhs.gov</a> [c] 202-286-4673
<b>REGION VIII (Denver)</b> Denver Federal Center Building 710, Box 25267   Denver, CO 80225	Tim Gelston	<a href="mailto:timothy.gelston@fema.dhs.gov">timothy.gelston@fema.dhs.gov</a> [o] 303-235-4806
<b>REGION IX (Oakland)</b> 1111 Broadway, Ste. 1200   Oakland, CA 94607	N/A	Temporarily contact HQ via <a href="mailto:CPCB-RSF@fema.dhs.gov">CPCB-RSF@fema.dhs.gov</a>
<b>REGION X (Seattle)</b> Federal Regional Center 130 228 <sup>th</sup> St. SW   Bothell, WA 98021-9796	Thomas Donnelly	<a href="mailto:thomas.donnelly@fema.dhs.gov">thomas.donnelly@fema.dhs.gov</a> [o] 425-487-4578

## Partner Activities/News

### DC Silver Jackets Team recognized as 2016 Team of the Year

[Jennifer Dunn](#), National Silver Jacket Program Coordinator

During the final plenary session of the 2017 Interagency Flood Risk Management Workshop in St. Louis, USACE senior leadership continued the tradition of announcing the Silver Jackets Team of the Year. This award is intended to recognize outstanding teams who exemplify the goals and objectives of the programs. The Silver Jackets State Team of the Year Award recognizes an outstanding team that exemplifies the goal of effective flood risk management within the context of shared responsibility and has demonstrated significant accomplishments in flood risk management throughout the preceding year. This award is unique because the winner is chosen through a peer voting process during which only other state teams have the opportunity to vote on the team most deserving of the award.



This year's award recipient is the District of Columbia Silver Jackets Team. The District of Columbia is unique. There are more than the typical number of agencies involved in flood risk management, including multiple levels of government and multiple branches of the military. Additionally, the District faces flood threats from several sources, including two rivers and tidal flooding. The team has sub-divided into five sub-task groups to work on current priorities, including flood inundation mapping, flood emergency planning, levee certification and accreditation, communication and outreach, and interior flooding. A few outstanding accomplishments to highlight include the development of updated flood inundation mapping tools that will better communicate flood impacts to agency leadership and the general public, a flood fighting exercise that brought together 58 participants from 18 of the key agencies involved in flood risk management, and coordination to make repairs to the existing FRM project to bring it back to the standards necessary to obtain accreditation from FEMA. The District of Columbia Silver Jackets team's significant contributions greatly reflect credit upon themselves, the District, and our shared Silver Jackets Program. Stacey Underwood, Phetmano Phannavong, and Mark Baker represented the team and accepted the award.

A sincere congratulations to all these stellar players! [Read more about the Silver jackets by going to their website.](#) [Click here to check out past Silver Jackets Newsletters.](#)

### Featured Helpful Product: Colorado Land Use Tool

Check out Colorado's Land Use Tool! The Colorado Department of Local Affairs used federal Community Development Block Grant—Disaster Resilience Planning funding to research, develop and publish a tool to assist municipalities. As a result the [Planning for Hazards: Land Use Solutions for Colorado Guide and Website](#) were launched in March 2016.

[Check out this recorded webinar to learn more about the tool.](#)

## Visit ICMA's Website to Read "Q&A: Evanston, Illinois, Turns to Town Hall Meetings to Build Equity and Equality"

The city of Evanston has embarked on a new mission to more intentionally address issues of access, equity, and empowerment in its community. Through a series of Equity and Empowerment Town Hall meetings, community members were invited to hear what "equity" means for its community and share their ideas. Moderated by Patricia A. Efiom, Evanston's equity and empowerment coordinator, the meetings mark a new effort by the city to more intentionally address issues like the achievement gap in education and affordable housing.

Findings in the recent [ICMA Innovations and Emerging Practices in Local Government Survey 2016](#), conducted in collaboration with Arizona State University and the [Alliance for Innovation](#) in April 2016, found that town hall meetings are the most frequently used citizen engagement tool by local governments. So we caught up with Patricia A. Efiom and City Manager Wally Bobkiewicz to get some tips and advice for how to use town hall meetings for your community engagement, specifically wrapped around issues of access, equity, and empowerment [...].

[Click here to read the rest of the article at the ICMA website.](#)

## Sign up for EPA's Environmental Justice Listserv

[To subscribe to the EPA's Environmental Justice listserv click here.](#)

### **EDA Financial Assistance to Coal Communities - From the Environmental Justice listserv:**

The Economic Development Administration's (EDA) mission is to lead the Federal economic development agenda by promoting innovation and competitiveness, preparing American regions for economic growth and success in the worldwide economy. EDA utilizes Economic Adjustment Assistance investments to provide resources that help communities experiencing or anticipating economic dislocations to plan and implement specific solutions to leverage their existing regional economic advantages to support economic development and job creation.

EDA will also designate a portion of its Economic Adjustment Assistance funding to support communities and regions that have been negatively impacted by changes in the coal economy (Assistance to Coal Communities, or ACC 2017). ACC 2017 represents the third consecutive fiscal year in which EDA has made grant funds available specifically to assist communities and regions negatively impacted by economic contractions in the coal economy. During the previous two competitive funding cycles, EDA made these funds available through the POWER+ Initiative.

The ACC 2017 application evaluation and selection priorities and procedures generally reflect those of the POWER+ initiative.

The objective of ACC 2017 is to invest in projects and activities that will produce any one or any

combination of the following outcomes:

- Economic Diversification
- Job Creation
- Capital Investment (Public and Private)
- Workforce Development and Reemployment Opportunities

Funding range: \$100,000 to \$3,000,000

Who may apply for this program?

Eligible applicants for EDA financial assistance under the Public Works and Economic Adjustment Assistance programs include a(n):

1. District Organization;
2. Indian Tribe or a consortium of Indian Tribes;
3. State, county, city, or other political subdivision of a State, including a special purpose unit of a State or local government engaged in economic or infrastructure development activities, or a consortium of political subdivisions;
4. Institution of higher education or a consortium of institutions of higher education; or
5. Public or private non-profit organization or association acting in cooperation with officials of a political subdivision of a State.

All interested applicants are encouraged to contact their regional EDA ACC point of contact.

Contacts and FAQ can be downloaded here: [ACC 2017 Frequently Asked Questions \(FAQ\)](#)

Full details can be found at: <https://www.grants.gov/web/grants/view-opportunity.html?oppId=294771>

## Upcoming Events/Training

**Have an upcoming event that is not listed below? Email us at [CPCB-RSF@fema.dhs.gov](mailto:CPCB-RSF@fema.dhs.gov) to make sure your event is featured in our next bulletin set to go out on October 31, 2017.**

### **IEDC Webinar Series**

International Economic Development Council (IEDC) is offering a free webinar series running through September on a major subject in economic development. The webinar provides practical information on key topics in disaster preparedness, recovery and economic resiliency for economic development organizations, chambers of commerce, and community stakeholders. These webinars aim to help communities withstand the impacts of disaster events and economic downturns. This event is open for anyone who is interested, but Economic developers working in small communities and those impacted by the downturn in the coal industry are especially encouraged to register.

[Click here to register.](#) \*Note: If you don't have an account it will ask you to create a free account.

## **HUD's Environmental Review Training**

On **August 29-30, 2017** the US Department of Housing and Urban Development (HUD) is delivering a three day training in Denver, CO on carrying out Tribal/TDHE responsibilities under the environmental review process according to 24 CFR Part 58: Environmental Review Procedures for Entities Assuming HUD Environmental Responsibilities. The environmental review process is required for all HUD ONAP assisted projects to ensure that the proposed project does not negatively impact the surrounding environment.

[For more information and registration click here.](#)

## **Floodplain Management Annual Conference**

On **September 5-8, 2017** the Floodplain Management Conference will occur in Long Beach, California. Nearly 600 attendees from government, academia, private sector, and non-profits attend yearly to discuss the latest strategies, tools and technologies in floodplain and flood risk management.

[For more information or to register go to Floodplain Management Associations main page.](#)

## **APA's Policy and Advocacy Conference**

On **September 24-26, 2017** the American Planning Association is hosting the annual Policy and Advocacy Conference in Washington, DC. This conference will feature: session on federal, state, and local concerns; advocacy training; deep dive on issues likely to impact planners over the next decade at our annual Daniel Burnham Forum on Big Ideas; and new thoughts on policy topics every planner should understand.

[For more information or to register go to APA's website.](#)

## **EMI's L0674 Basic Interagency Logistics (IL)**

On **October 30 to November 3, 2017** the Emergency Management Institute (EMI) is hosting a 4 ½ day course in Frederick, MD. This training will teach basic interagency logistics and will facilitate discussion on key interagency (whole community) logistics concepts of operation.

For more information about the course and how to apply go to this link:

[https://training.fema.gov/emigrams/2017/1328%20-%20training%20opportunity%20-%20l0674%20basic%20interagency%20logistics%20\(il\)%20fy18.pdf?d=7/20/2017](https://training.fema.gov/emigrams/2017/1328%20-%20training%20opportunity%20-%20l0674%20basic%20interagency%20logistics%20(il)%20fy18.pdf?d=7/20/2017)

FEMA, as coordinating agency for the CPCB RSF, provides this bulletin to highlight the FEMA and CPCB RSF governmental and non-governmental partner activities and events so that the network of partners can operate in an environment of information sharing and collaboration. Feedback is welcome at [CPCB-RSF@fema.dhs.gov](mailto:CPCB-RSF@fema.dhs.gov).

FEMA does not endorse any non-government organizations, entities or services.

CPCB RSF's mission is to provide an environment of coordination, information exchange and collaboration to engage, inform, and educate all organizations that wish to support communities in development of leadership, planning, management and stakeholder involvement to build resilience and recovery capability. One of the ways that we accomplish this mission is through this Bulletin to illustrate the range of not only FEMA activities supporting CPCB RSF mission areas, but also the diversity of federal and non-federal entities that are working to support communities. If you have an activity that you think can contribute to the dialogue and awareness of needs and capabilities please email us at [CPCB-RSF@fema.dhs.gov](mailto:CPCB-RSF@fema.dhs.gov). FEMA reserves the ability to select content that helps to maintain a focus on the core CPCB RSF mission areas of enabling local planning and recovery capacity building.

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